

Executive Summary

This was the final meeting of the current round of the PIARC Technical Committees culminating in the 26th World Road Congress held in Abu Dhabi. Under the theme of "Connecting Cultures, Enabling Economies", this five-day event brought together more than 5 000 delegates (3 000 full time attendees), 46 Government Ministers including our Deputy Prime Minister hosted more than 100 meetings and heard from almost 500 speakers. Australia, under the auspices of Roads Australia and Austroads, led a delegation of around 35 people from across Australia and New Zealand.

Prior to the conference commencing, TCA.1 held its final meeting to review and finalise our Technical Session presentations and roles at a number of Foresight Sessions that we were either involved in hosting or had some input towards the delivery of outcomes including:

- Foresight session on AV and socio economics in conjunction with the EU and USDoT
- Foresight session on Transport is not gender neutral
- Foresight session on Implementing Innovative Technologies
- Foresight session on Culture of Transparency
- Technical Session on Performance of Transport Administrations

A summary of the completed work by each of our Working Groups is provided under the heading Work Program along with links to each of the reports for those interested in downloading the final published results. It was very pleasing that one of our colleagues, Dr Ann-Severine Poupeleer, from Belgium, received the Best Speaker Award for her presentation on Evaluating the Transformation of Transport Administrations. A huge achievement given the number, quality and diversity of presenters.

In his concluding comments, the outgoing President of PIARC Claude Van Rooten and His Excellency Dr Al Nuaimi the Minister of Infrastructure Development (UAE) both commented that this was one of the first WRC to focus on disability access and gender equality within road and transport management. They went on to say that, they felt that the congress had achieved its goal of connecting not through roads but connecting through people and our networks.

At the conclusion of the Congress, a number of meetings for incoming Office Bearers were held as we prepared for the launch and deployment of the next Strategic Plan for the period 2020 to 2023.

Work Program

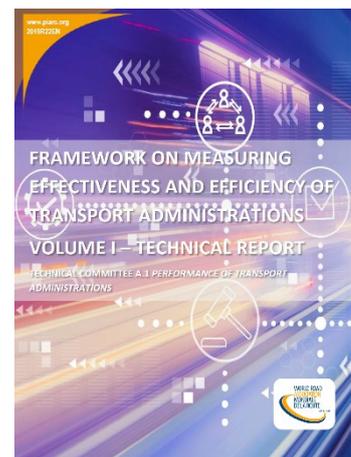
The program for this Technical Committee consists of three streams with the findings from the various streams presented to delegates at the World Road Congress. The following provides an overview of the outcomes from each Work stream along with links to the final published reports that are now available from the PIARC website.



Some of the members from TCA.1 at the World Road Congress including UK, Ukraine, Italy, Australia, Spain, France, Belgium, USA, South Africa, Austria, China, Sweden.

Stream 1 – Framework on Measuring Effectiveness and Efficiency in Road and Transport Administrations - Working Group Leaders – Ilaria Coppa (Italy) and Alan Colegate (Australia)

This working group on which I am a member and joint leader produced a report that explored what concepts and measures can be used in establishing a strategic approach to achieving performance goals and includes defining what makes a good strategic plan, explores if the business model influences the approach and determines what is a good approach to measure success of the strategic plan. It includes exploring value capture in context of International Integrated Reporting Council (IIRC) from the perspective of transport administrations. The final report includes a literature review of available Strategic Plans by various road and transport administrations, an international survey of current practices, selected case studies drawn from the survey resulting in a final report on good practice recommendations and summary guidelines or a how-to for adoption by agencies.

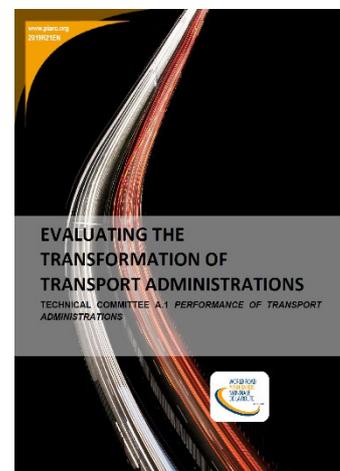


To access a full copy of the [report click here](#).

For anyone interested in the companion Case Study document please contact me direct.

Stream 2 –Evaluating the Transformation of Transport Administrations – Jonathan Spear (UK and Singapore) and Alex Walcher (Austria)

This working group focussed on reviewing major transformational changes undergone in Transportation Administrations in recent times, assessing the benefits and challenges associated with implementation of these and how they were successfully, or unsuccessfully, addressed. The output includes a comprehensive written report and appendices, summary guidelines and case studies from countries at different development cycles or considering various factors for change. This Working Group has been most fortunate to have the services of two PhD candidate students supporting them through funding provided by the EU. What this has enabled is an in-depth analysis of change management in a transport context from around the world.



To access a full copy of the [report click here](#), this link will also provide access to all of the appendices included in Volume 2 of the report.

Stream 3 – Good Governance and Anti-Corruption Measures Including Creating a Culture of Transparency and Accountability - Working Group Leaders – Michelle Demarre (France) and Logashri Sewmaram (South Africa)

This Working Group has been tasked with investigating the implementation of anticorruption and response measures including development of a culture of transparency and accountability in road organisations in relation to internal controls, including prevention and institutional constructs reaction to problems and audit practices. Their report includes looking at, and analysing, the corruption index of countries and investigating the reasons as to why there is a difference - including analysis of Transparency International results. They are also exploring and understanding existing standards and Codes of Conduct or legislation with the aim being to understand if other countries are implementing or adopting these standards and if vulnerable road organisations are aware of these standards.

The report includes recommendations for countries at risk. To access a full copy of the [report click here](#).



Presenting Technical Session on the findings from TCA.1 Working Group 1 - Framework on measuring effectiveness and efficiency in road and transport administrations

The Congress

The theme of the congress was "Connecting Cultures, Enabling Economies", this five-day event brought together more than 5,000 delegates (3,000 full time attendees), 46 Government Ministers including our Deputy Prime Minister, hosted more than 100 meetings and heard from almost 500 speakers.

The congress was held over five days and had eight concurrent streams, two eminent keynote speakers each day, poster sessions and Technical Visits and a large exhibition Pavilion.

Prior to the conference commencing, TCA.1 held its final meeting to review and finalise our Technical Session presentations and roles at a number of Foresight Sessions that we either were involved in hosting or had some input towards the delivery of outcomes.

I attended and assisted with several of the sessions in various capacities including:

Foresight session on AV and Socio Economics in Conjunction with the EU and USDoT

This session included presentations from across the EU, USA and Saudi Arabia including TC A.1 representatives. It focussed on the uncertainty around the end states of this disruptive technology and whilst solving some old problems is likely to create a whole generation of new issues around equity, land use and long-term planning.

Foresight session on Transport is not Gender Neutral

This session included presentations from The World Bank, Former Minister of Transport from Costa Rica, ITF, OECD, Minister for Transport Columbia, UK, Canada, and representatives from TCA.1. The focus of the session showcased why the transport sector is not gender neutral and the important role that transport has in enhancing economic opportunities, mobility, equity and access for girls and women.

Foresight session Implementing Innovative Technologies

This session included presentations from across the EU, UAE, USA, China and representatives from our own TCA.1. The session focussed on the private and public sector roles in funding research for the innovative and public policy implications of disruptive technologies including CAV.

Foresight session on Culture of Transparency

This session was put together by TCA.1 and brought together members of our Committee along with representatives from South Africa, the EU, the World Bank, USA, Ukraine, South Africa, South Korea and Transparency International. The session focussed on case studies and lessons learnt from across the globe focussing on profound changes in the ways in which organisations and governments are managing this issue.

Australian Delegation Activities

The Australian Delegation, hosted by Roads Australia and Austroads, included 35 people from across Australia and New Zealand. The delegation included representatives from the Australian Government, New Zealand Government, road and transport agencies across Australia and representatives from the construction and contracting industry.

The events included a dinner with the Hon Michael McCormack Deputy Prime Minister, His Excellence Mr Arthur Spyrou Australian Ambassador to the UAE, the New Zealand Ambassador and the Commissioner of Austrade in the UAE and the representative from various State Trade Commissions including Western Australia. On the first evening, the delegation received a briefing Cultural and Market briefing from Austrade.

Learnings and Dissemination

The outputs from the Conference have been shared within Main Roads and across Austroads by the people that attended. In addition, small articles on our final reports have been posted on LinkedIn and on the Austroads website. Many of the outputs from the work we have been involved in has direct relevance to Austroads members and closely relates to the priorities and drivers identified in the Austroads Strategic Plan and priorities being pursued by the Transport Infrastructure Council. They will also, assist in informing and confirming Main Roads future direction as identified in our own strategic plan Keeping WA Moving, and will be an aid to all other agencies.

I have also been liaising and sharing information, including this report, through my relationship and network as an active corresponding member of the Transportation Research (TRB) Board Performance Management Committee (ABC30). The activities of my work stream in particular are relevant and help inform their programs.

Alan Colegate
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22 October 2019